



Implementation Strategies for Success: Data Use & Reuse

Liora Alschuler

July 19, 2005

VITL/Blueprint

about me

- HL7
 - Co-editor, HL7 Clinical Document Architecture
 - Co-chair, Structured Documents TC
 - Director
- Alschuler Associates, LLC
 - XML-based solutions for providers, vendors (Spinosa)
 - Consulted on Care Data Santa Barbara architecture
 - CDA strategy for Military Health System (Tricare)
 - Principal in NLM/HL7 EHR project, Phase I, Interoperability Survey
 - Duke “Single Source” Proof of Concept (Kush, Bain)
 - PM for HIMSS demos 1999-2004 (Rishel, IHE)
 - Convened Mt. Washington Project for Brailer RFI response (Jordan, Spinosa, Klein, Gettinger, Boate, Blocker)

- Review of Systems
- Review of Standards
- Some conclusions about what is important

NLM/HL7 EHR Study



- Co-authors Ann Blocker; DeLeys Brandman, MD
- Supporting HL7's contract with NLM
 - Short timeframe
 - Identify potential areas for Phase II work
- Reviewed over 100 sites, selected 8
- Criteria
 - Active data exchange
 - Use of standards
 - Well-known sites, lower priority

Study sites

- Broad study:
 - Spokane, WA
 - Finland
 - Crete (Greek National infrastructure)
 - The Netherlands
- Focus study:
 - Germany: CDA Referrals
 - Bangor, ME: community MPI
 - Seattle, WA: provider network with local cache, RLS
 - Mendocino, CA: rural, open source

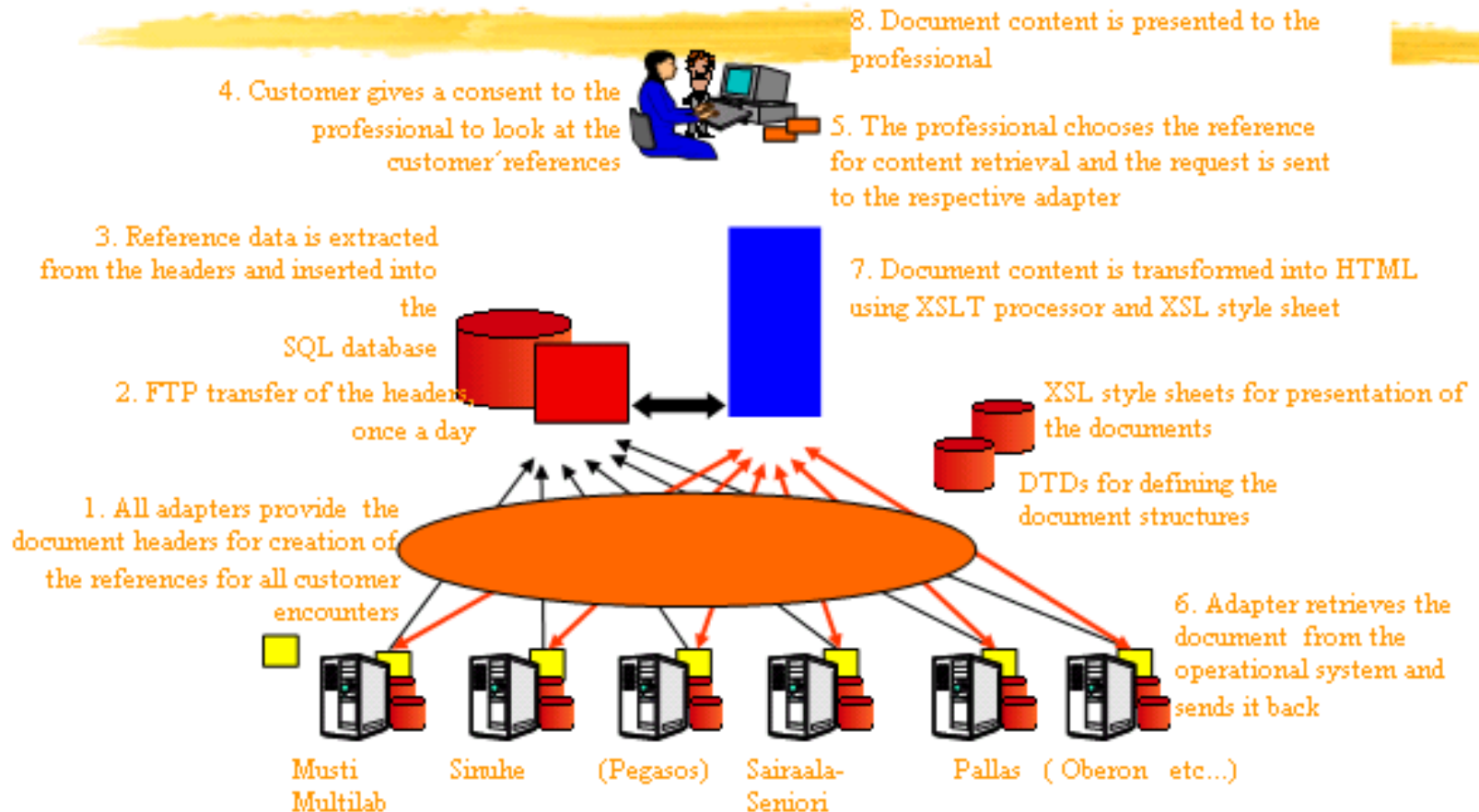
Finland

- Population: 5.3 million
- Wired
- Public, private healthcare financing
- Part of pan-EU PICNIC project (1997-2002)
- Satakunta Macropilot: regional exchange through a record locator service
- HIT environment
 - Strong penetration of EMR
 - Consistent use of “forms” for data entry

Aluetietojärjestelmä

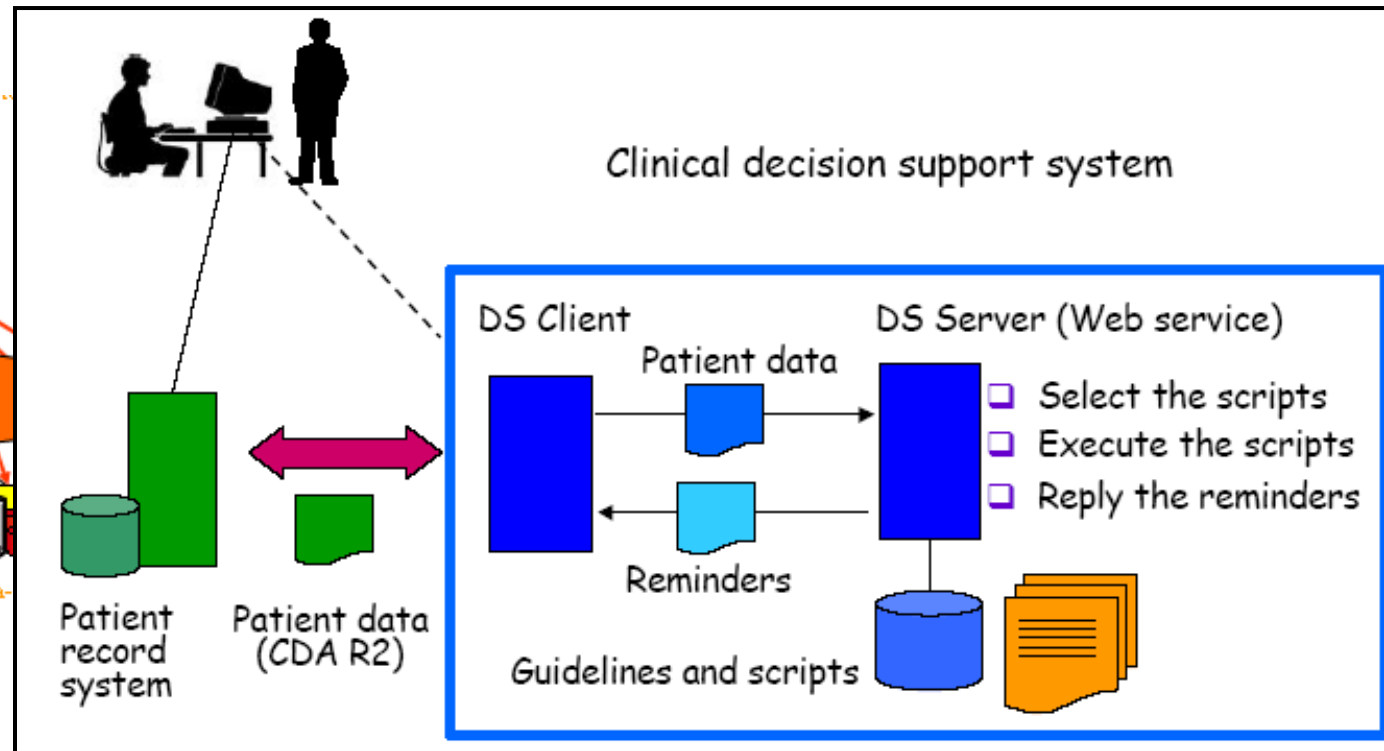
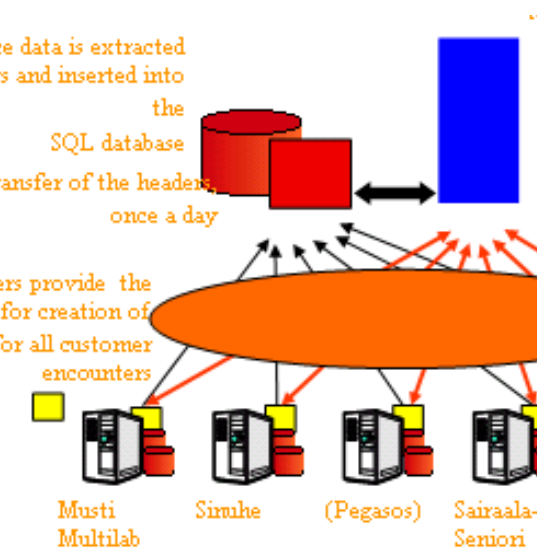
40% of Finnish population covered including Helsinki

How XML and HL7 CDA are used



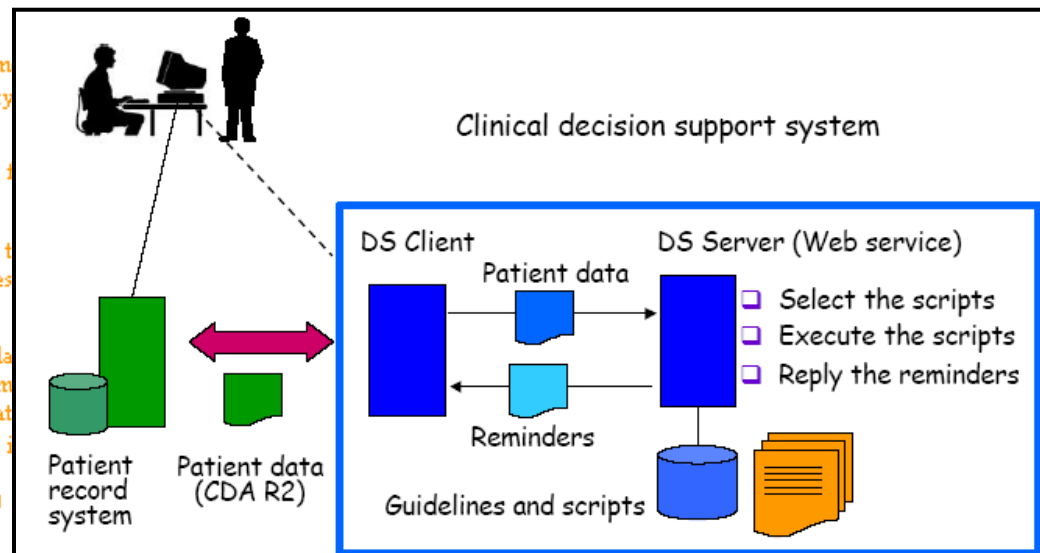
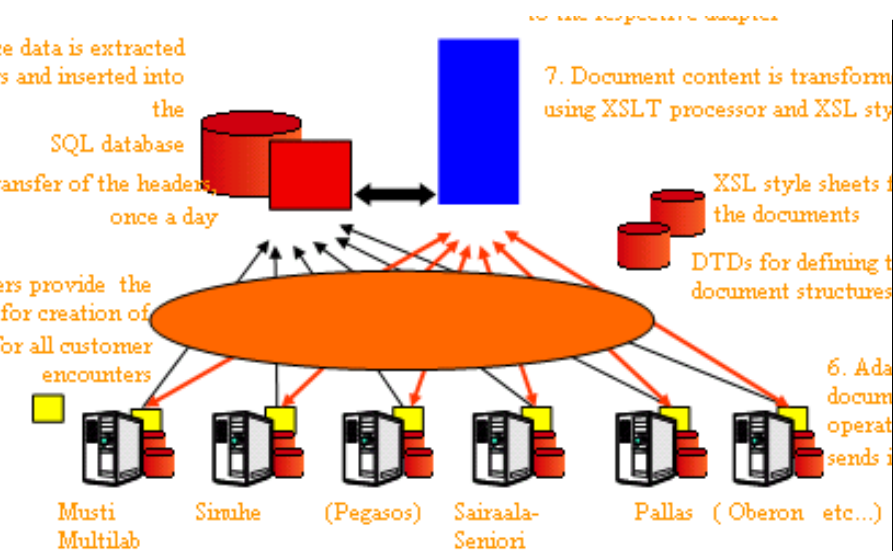
Aluetietojärjestelmä

- Preserves investment in legacy (e.g., “working”) technology
- Self-paced migration
- Avoids central data store
- Model for US RHIO “record locator services”
- Upgrading to CDA R2
- Piloting decision support as network service



Aluetietojärjestelmä

- Not strongly federated
- Rogue region:
 - site to site query/response
 - Direct EMR integration
- Next generation
 - Will create central store of some data for performance

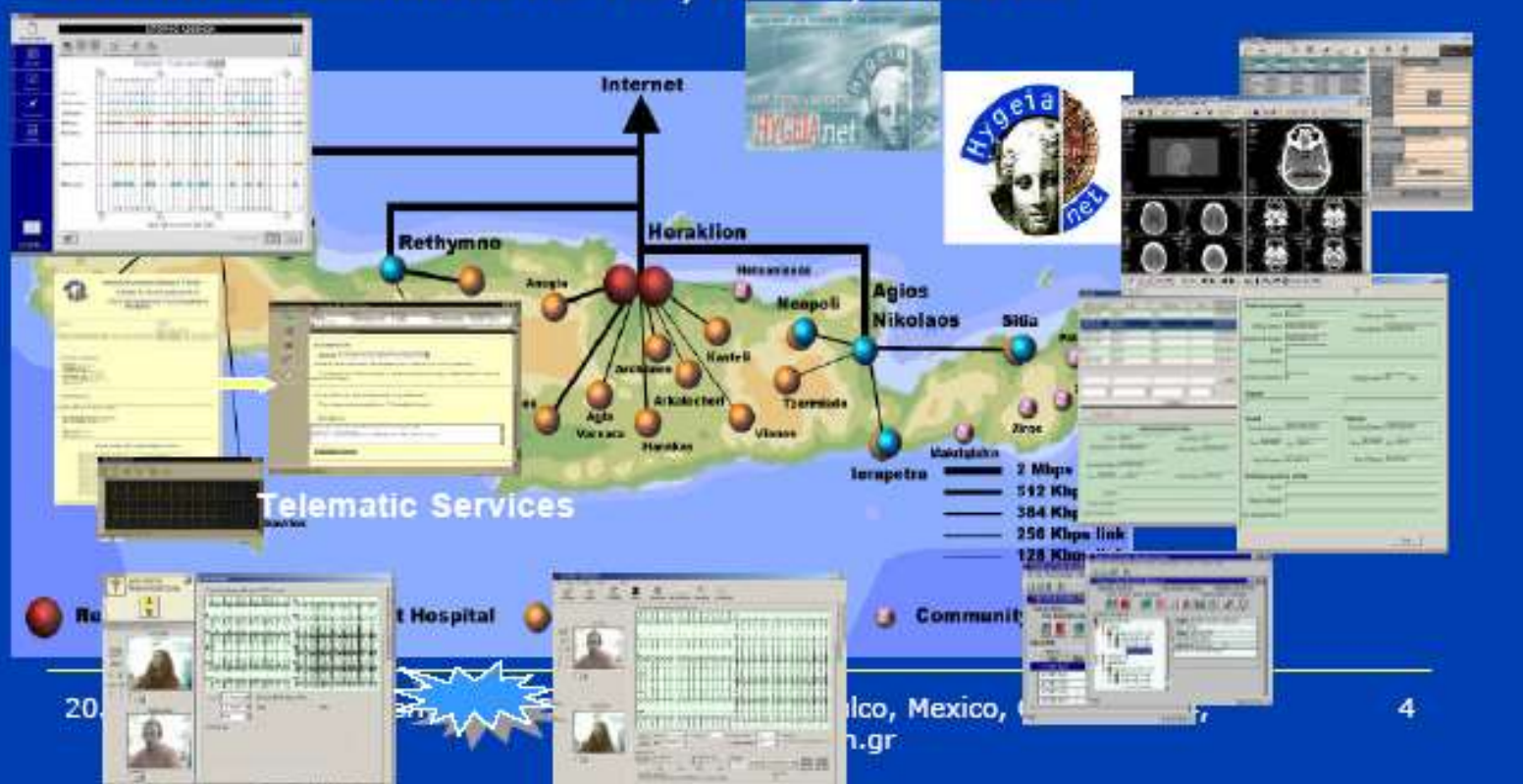


Crete

- Base population about size of Vermont, larger in summer
- Top Greek research institute: Foundation for Research and Technology (FORTH)
- Participated in PICNIC
- Public, private healthcare financing
- Innovation
- HIT environment: heterogeneous
 - 7 district hospitals
 - 3 of 1 primary care hospitals fully electronic
 - 250 remote practices

Crete: HygeiaNet

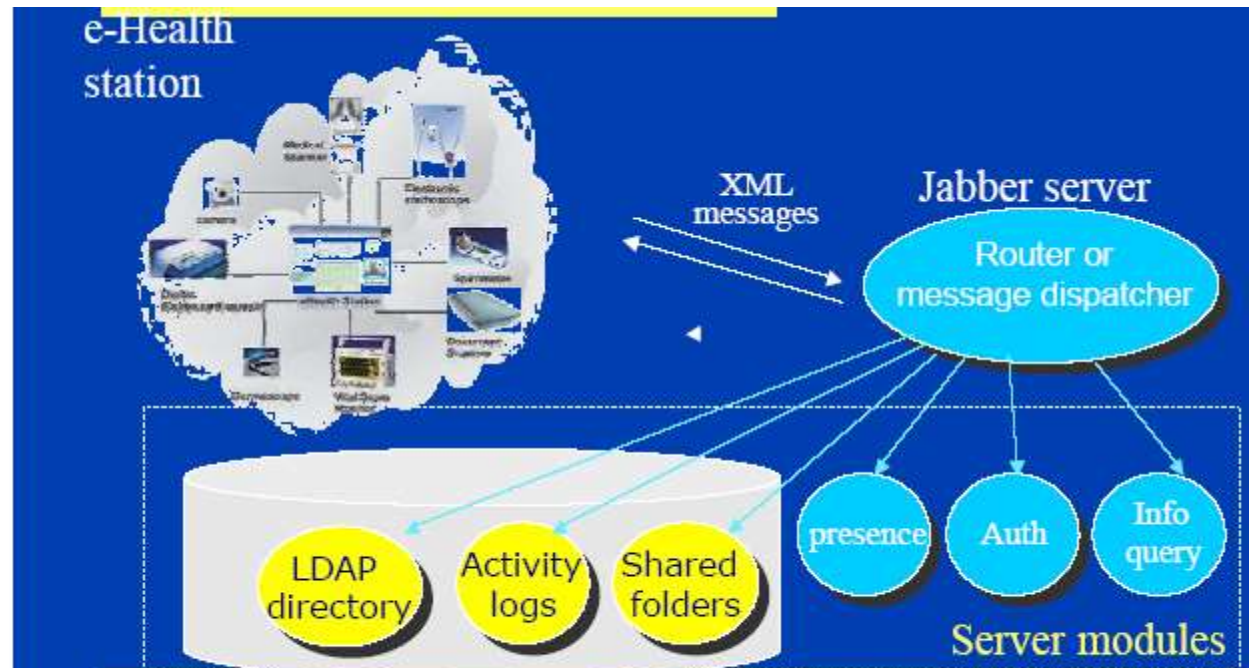
- 7 hospitals, 15 primary health care centers: ICT, EHR, medical devices commitment standards i.e. HL7, DICOM, education



CDA for Mobile Health: Meeting the needs of Rural Communities in Twister Chronaki, 2nd International Conference on the CDA, October, 2004
<http://www.hl7.de/iamcda2004/fprogram.html>

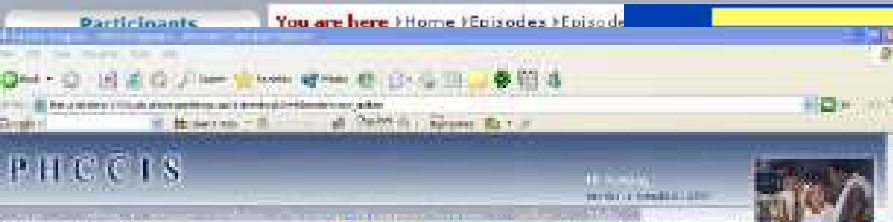
Crete

- eHealth platform
 - Instant messaging backbone
 - Db of active shared folders (notification, awareness)
 - Medical device components on network
 - Standard protocols
 - Digital signature
 - Java Web interface, accessible in mobile devices



V-EMR, Crete, Athens

- CDA R2 from local systems
- ICD-10, SNOMED for vocabulary
- Local (hospital) XML databases
- Web services for retrieval



Electronic Scale



Remotely Controlled Camera



Cardiograph



Medical scanner



Hand-held meter



Vital signs monitor



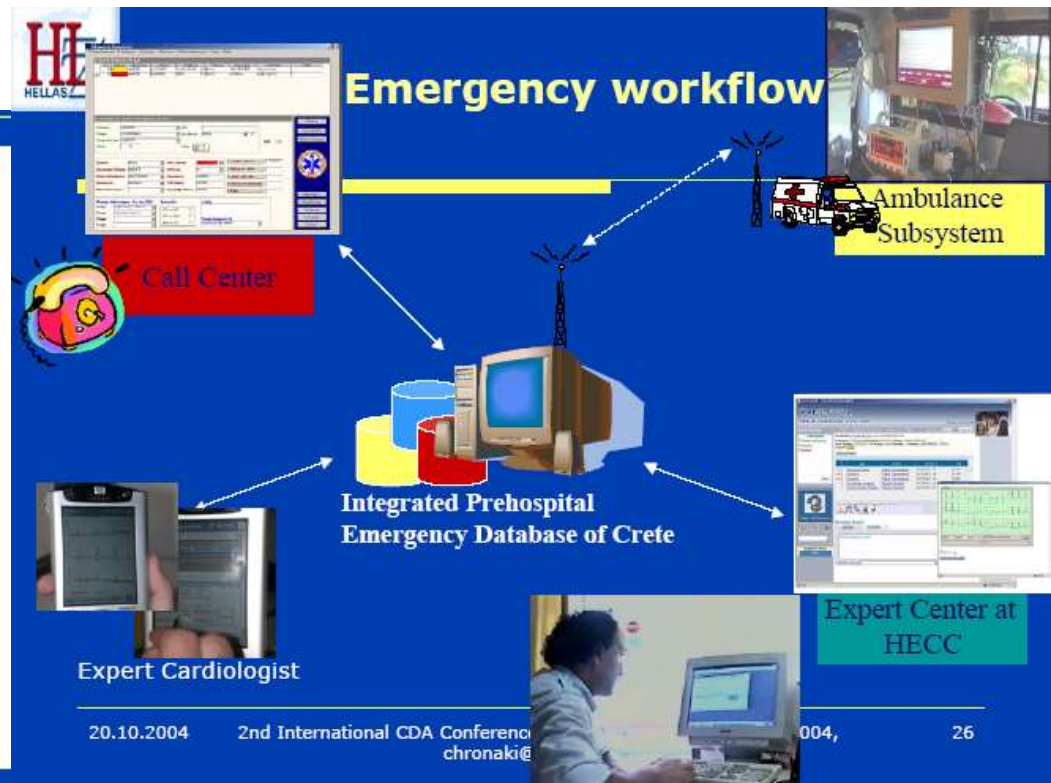
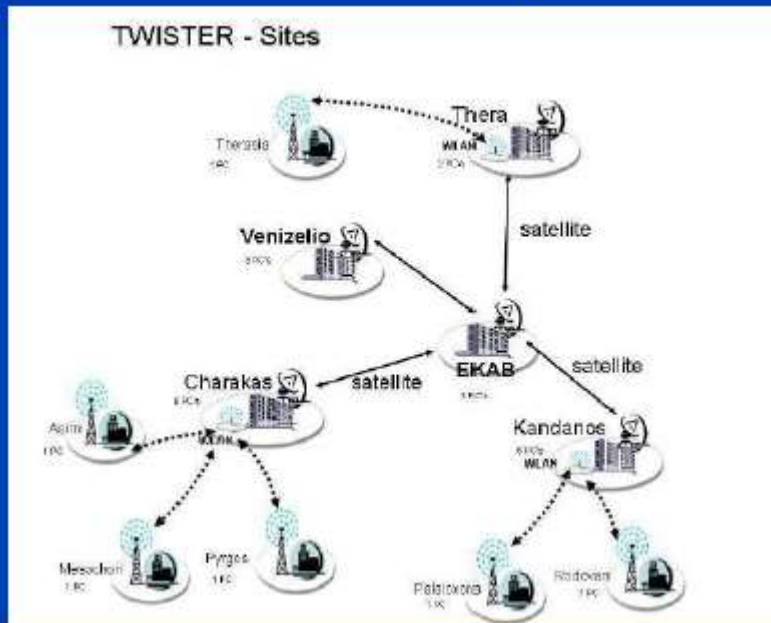
echo



Standardized reporting, standard viewers

• TWISTER

- Terrestrial wireless infrastructure integrated with satellite communication (2004-2007)
- Broadband rural access



Crete

- V-EMR
 - Light weight local applications, devices, shared services
 - Net became the EMR
 - Distribute through RLS (OMG), publish/subscribe, push, cache
- National picture
 - Santorini, other regions
 - National RFP, 3 year implementation
 - “Propagating?” “No, disintegrating”

Finland & Crete

- Comparable investment
- Different architecture, different infrastructure
- Focus on data, adjust network
- Standards-enabled

Finland & Crete Lessons: EMR

- Not a precondition
 - Don't ignore lack of EMR (GR)
 - Network services as V-EMR
 - Incremental steps to participate
- Not an accessory
 - Don't ignore local EMR (FI)
 - Get everything out of it that you can
 - Provide integration back into local EMR

Review of Standards

- HL7
- Clinical Document Architecture

Interoperability: How do I get it?



- HL7:
 - doesn't just mean
**MSH|^~\&|SMARTCLINIC_1|DRSGROUP|OPENLIN
K_1|DRSGROUP|20040130095828-
0500||ADT^A04|20040130095828!7|T|2.3.1EVN||**
- Parse:
 - An organization
 - A syntax
 - A set of specifications

HL7 the organization



- Member-supported
 - Approximately 2000
 - 500 corporate
 - Provider, vendor, academic, consultant
- US-based, close to 30 international affiliates
- 20 years old
- 90% penetration of US hospital market

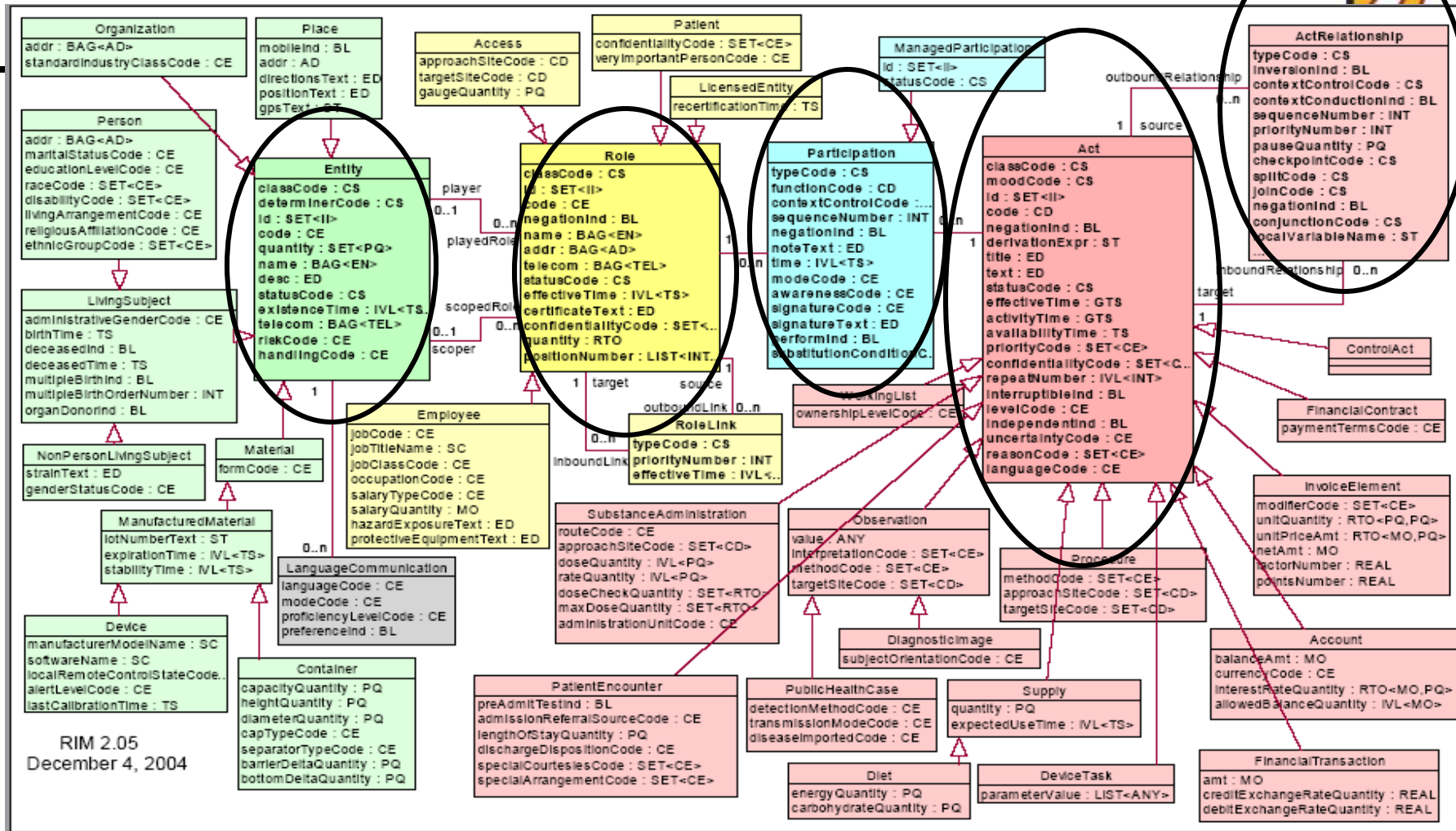
HL7 the specs

- First success: V2
 - So loose, everyone could implement it
 - So loose, everyone could implement it
- Let's look at V3

HL7 V3

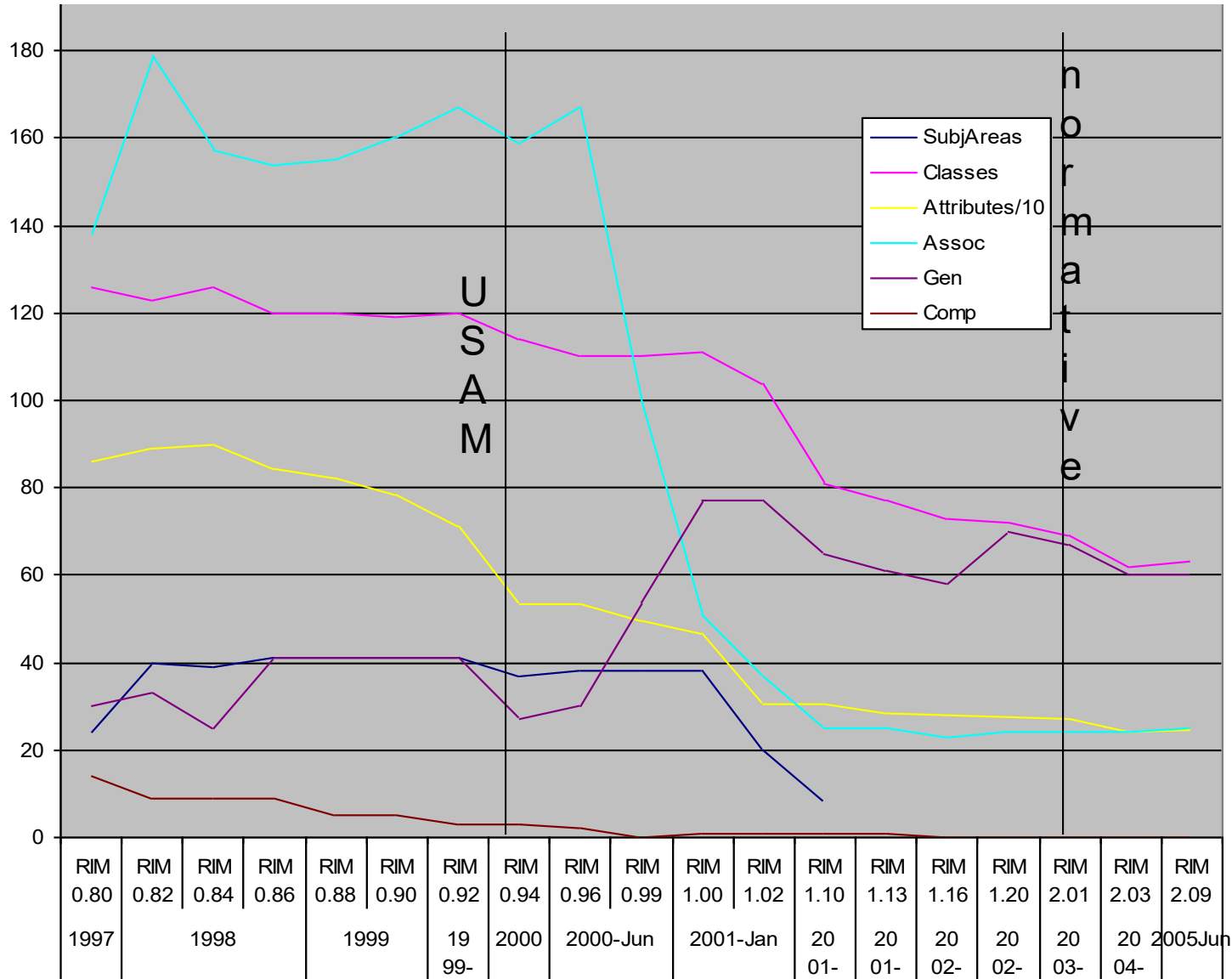
- Model-based architecture
- Specialize and constrain the model
- Define implementation specifications based on those constraints

HL7 V3: model-based architecture

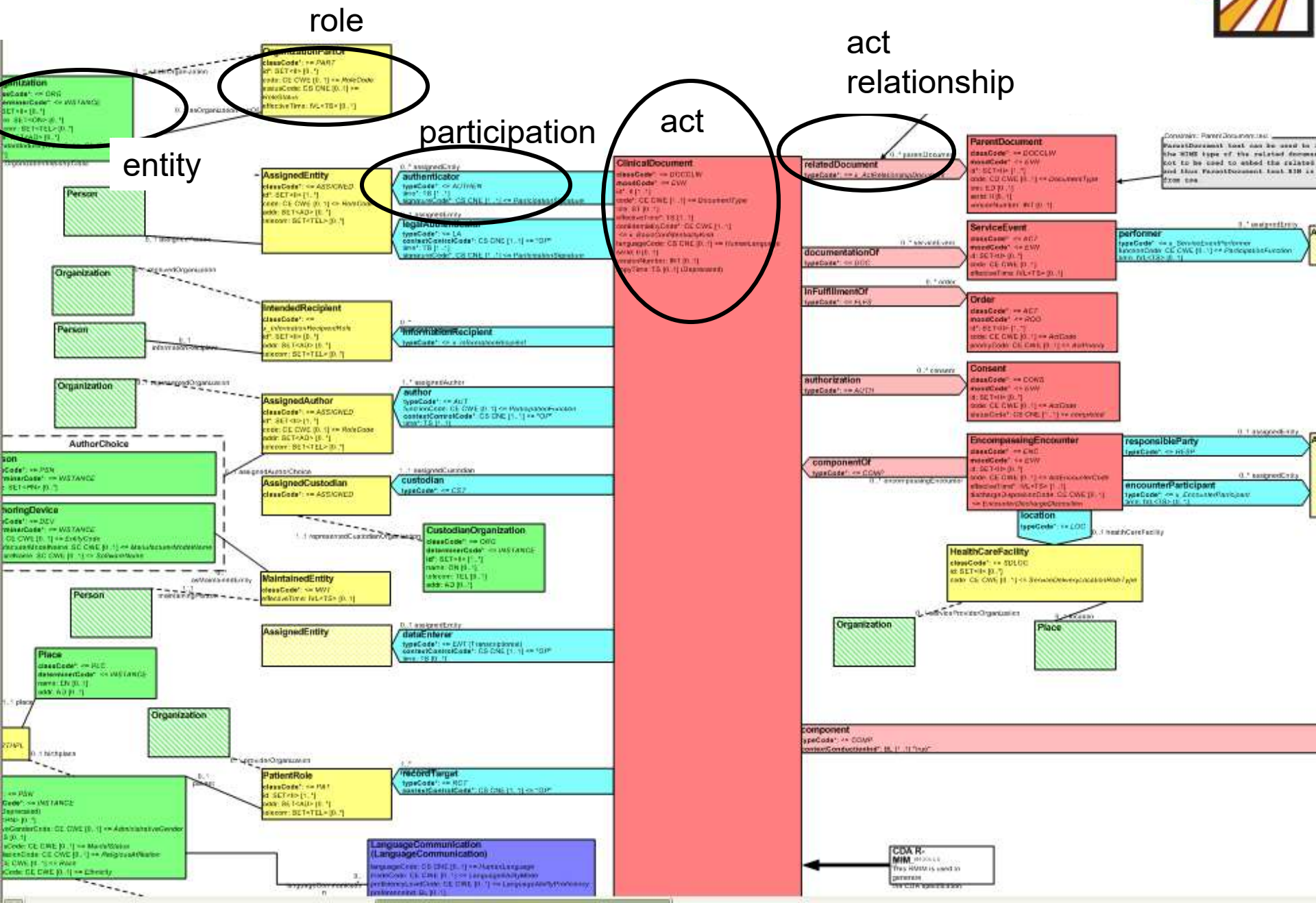


HL7 Reference Information Model (RIM)

Rise & fall & rise of the RIM



"refined" model: class clones



role

act
relationship

entity

participation

act

relatedDocument

documentationOf

inFulfillmentOf

authorization

componentOf

Domain: ParentDocument.doc
ParentDocument tool can be used in the RIME type of the related document to be used to embed the related and then ParentDocument tool RIM is the one

performer
typeCode = a, DeviceDevicePerformer
instanceCode = CD CWE (0..1) == ParticipatingFunction
code = RL (12) (0..1)

responsibleParty
typeCode = H (1) (0..1)
encounterParticipant
typeCode = v, EncounterParticipant
code = RL (12) (0..1)

location
typeCode = L (0..1) nearHealthFacility

HealthCareFacility
classCode = HD (0..1)
instanceCode = HD (0..1)
code = CL CWE (0..1) == ServiceDeliveryLocationMashUpRef

component
typeCode = G (0..1) tool
instanceCode = G (0..1) tool

CDA R-120115
This RIM is used to generate the CDA RIM instance

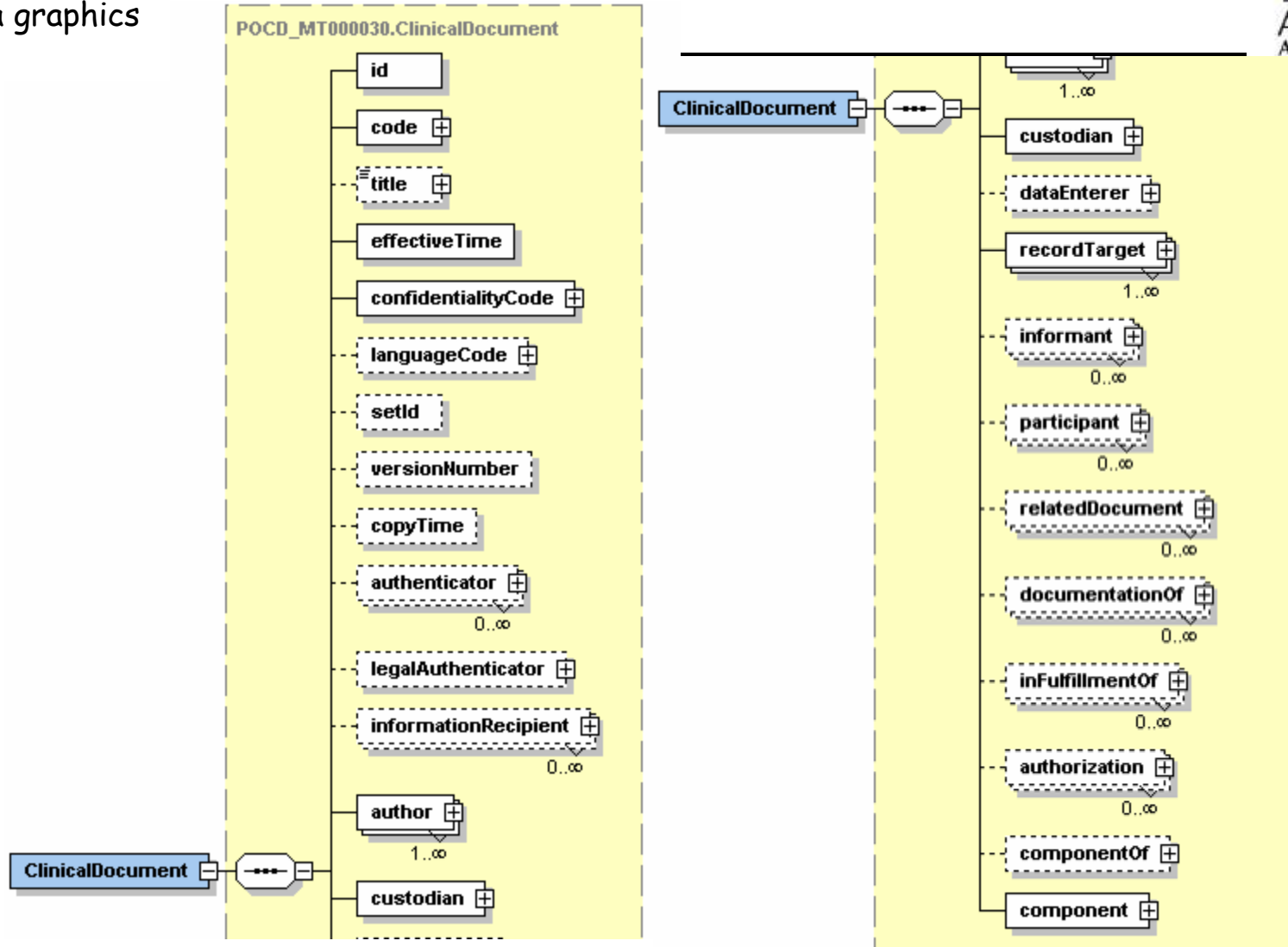
CDA "hierarchical descriptor"



No	Element Name	Ca	Mar	Co	Rim Source	of Message Element Type	S	Domain
CDA (POCD_HD000040) Hierarchical Description								
16	patientRole	1..1			Participation	PatientRole	N	
17	classCode	1..1	M	R	Role	CS	D	PAT
18	id	1..*			Role	SET<II>	D	
19	addr	0..*			Role	SET<AD>	D	
20	telecom	0..*			Role	SET<TEL>	D	
21	providerOrganization	0..1			Role	Organization	N	
22	classCode	1..1	M	R	Entity	CS	D	ORG
23	determinerCode	1..1	M	R	Entity	CS	D	INSTANCE
24	id	0..*			Entity	SET<II>	D	
25	name	0..*			Entity	SET<ON>	D	
26	telecom	0..*			Entity	SET<TEL>	D	
27	addr	0..*			Organization	SET<AD>	D	
28	standardIndustryClassCode	0..1			Organization	CE	D	OrganizationIn
29	asOrganizationPartOf	0..1			Entity	OrganizationPartOf	N	
30	classCode	1..1	M	R	Role	CS	D	PART
31	id	0..*		R	Role	SET<II>	D	
32	code	0..1			Role	CE	D	RoleCode
33	statusCode	0..1			Role	CS	D	RoleStatus
34	effectiveTime	0..1			Role	IVL<TS>	D	
35	wholeOrganization	0..1			Role	Organization	R	
36	patient	0..1			Role	Patient	N	
37	classCode	1..1	M	R	Entity	CS	D	PSN
38	determinerCode	1..1	M	R	Entity	CS	D	INSTANCE
39	id	0..1			Entity	II	D	
40	name	0..*			Entity	SET<PN>	D	
41	administrativeGenderCode	0..1			LivingSubject	CE	D	Administrative
42	birthTime	0..1			LivingSubject	TS	D	
43	maritalStatusCode	0..1			Person	CE	D	MaritalStatus
44	religiousAffiliationCode	0..1			Person	CE	D	ReligiousAffilia
45	raceCode	0..1			Person	CE	D	Race

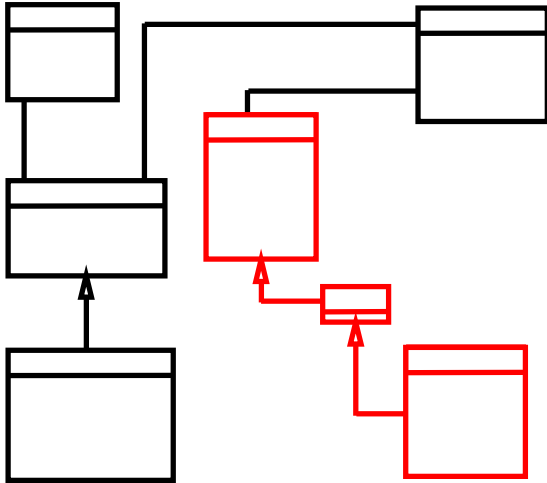
CDA schema

Note: schema graphics in XMLSpy



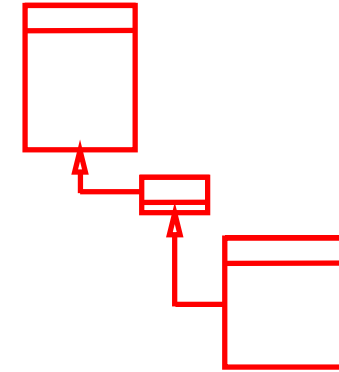
HL7's Development Framework

Reference Information Model



- subset of RIM
- tighten constraints

RMIM



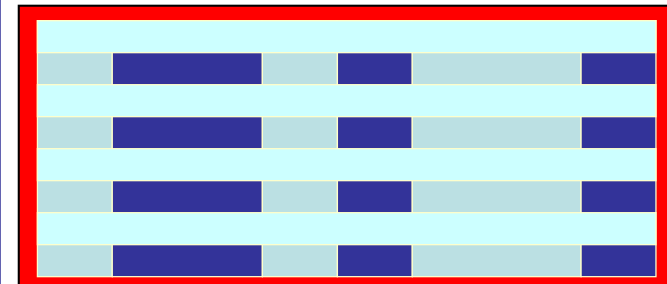
- linearization
- additional constraints

XML Schema

```
<xs:element name="ClinicalDocument"  
type="CDA_MT000017.ClinicalDocument" />  
  <xs:group name="CDA_MT000017">  
    <xs:sequence>  
      <xs:element name="ClinicalDocument"  
type="CDA_MT000017.ClinicalDocument" />  
    </xs:sequence>  
  </xs:group>
```

- algorithm

Hierarchical Description



Interoperability: How do I get it? CDA



- Isn't this a bit much?
- Couldn't we just stick *SNOMED* codes into X-HTML?
 - *(after all, we paid \$14,000,000 to use them)*

why XML alone isn't enough

- With a few simple tags, and controlled vocabulary, XML can describe anything
- but...
- the tags need to be defined:
 - `<orderNum>` : **HL7**: order placed
 - `<orderNum>` : **CDISC**: visit sequence
- CDA tags are defined by the HL7 Reference Information Model (RIM) and use standard controlled vocabulary

CDA Body: Why isn't XML + SNOMED enough?



Good Health Clinic Consultation note

Consultant: Robert Dolin, MD
Date: April 7, 2000
Patient: Henry Levin, the 7th **MRN:** 12345 **Sex:** Male
Birthdate: September 24, 1932

History of Present Illness

Henry Levin, the 7th is a 67 year old male referred for further asthma management. Onset of asthma in his ~~twenties~~ teens. He was hospitalized twice last year, and already twice this year. He has not been able to be weaned off steroids for the past several months.

Past Medical History

- Asthma
- Hypertension (see HTN.cda for details)
- Osteoarthritis, right knee


Medications

- Theodur 200mg BID
- Albuterol inhaler 2puffs QID PRN
- Prednisone 20mg qd
- HCTZ 25mg qd



“hives”: SNOMED CT **247472004**

Allergies & Adverse Reactions

- Penicillin 
- Aspirin - Wheezing
- Codeine - Itching and nausea



“Dr. Dolin asserts that Henry Levin manifests hives as a previously-diagnosed allergic reaction to penicillin”

Family History

- Father had fatal MI in his early 50's.

First: human readable

Allergies & Adverse Reactions

- Penicillin - Hives
- Aspirin - Wheezing
- Codeine - Itching and nausea

```
<!--
```

```
*****  
Allergies & Adverse Reactions section  
*****
```

```
-->
```

```
<component>
```

```
  <section>
```

```
    <code code="10155-0" codeSystem="2.16.840.1.113883.6.1" codeSystemName="LOINC" />
```

```
    <title>Allergies and Adverse Reactions</title>
```

```
    <text>
```

```
      <list>
```

```
        <item>Penicillin - Hives</item>
```

```
        <item>Aspirin - Wheezing</item>
```

```
        <item>Codeine - Itching and nausea</item>
```

```
      </list>
```

```
    </text>
```


Next: series of related statements

```
<entry>
  <observation classCode="OBS" moodCode="EVN">
    <code code="84100007" codeSystem="2.16.840.1.113883.6.96"
      codeSystemName="SNOMED CT" displayName="history taking (procedure)" />
    <value xsi:type="CD" code="247472004" codeSystem="2.16.840.1.113883.6.96"
      codeSystemName="SNOMED CT" displayName="Hives" />
    <entryRelationship typeCode="MFST">
      <observation classCode="OBS" moodCode="EVN">
        <code code="84100007" codeSystem="2.16.840.1.113883.6.96"
          codeSystemName="SNOMED CT" displayName="history taking (procedure)" />
        <value xsi:type="CD" code="91936005" codeSystem="2.16.840.1.113883.6.96"
          codeSystemName="SNOMED CT" displayName="Allergy to penicillin" />
      </observation>
    </entryRelationship>
  </observation>
</entry>
```



Then: supply context

<!--

CDA Header

```
-->
<id extension="c266" root="2.16.840.1.113883.3.933" />
<code code="11488-4" codeSystem="2.16.840.1.113883.6.1" displayName="Consultation note" />
<title>Good Health Clinic Consultation Note</title>
<effectiveTime value="20000407" />
<confidentialityCode code="N" codeSystem="2.16.840.1.113883.5.25" />
<setId extension="BB35" root="2.16.840.1.113883.3.933" />
<versionNumber value="2" />
+<legalAuthenticator>
+<author>
+<custodian>
  <recordTarget>
    <patient>
      <id extension="12345" root="2.16.840.1.113883.3.933" />
      <patientPatient>
        <name>
          <given>Henry</given>
          <family>Levin</family>
          <suffix>the 7th</suffix>
        </name>
        <administrativeGenderCode code="M" codeSystem="2.16.840.1.113883.5.1" />
        <birthTime value="19320924" />
      </patientPatient>
      <providerOrganization>
        <id extension="M345" root="2.16.840.1.113883.3.933" />
      </providerOrganization>
    </patient>
  </recordTarget>
```

CDA Header

Patient, provider, document
type, organization...

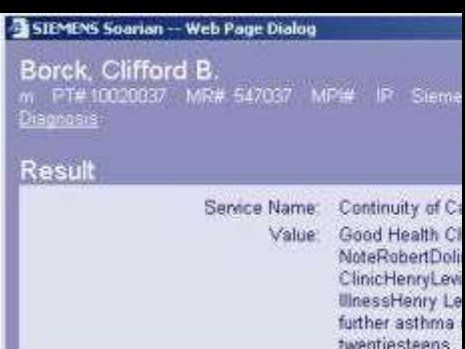
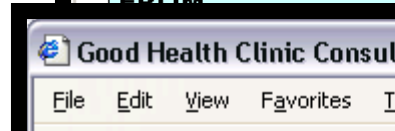
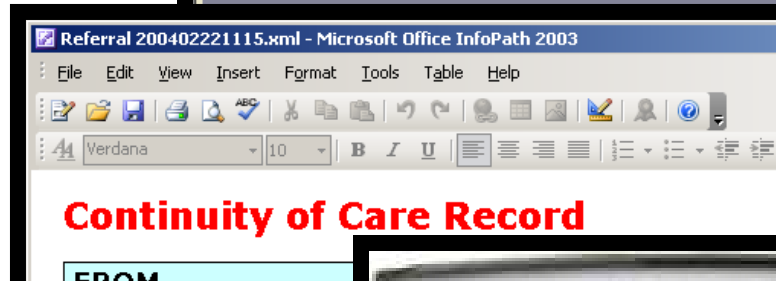
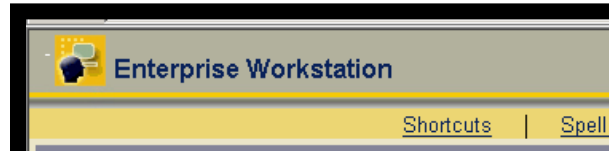
Interoperability: How do I get it?



- One example of V3:
- Clinical Document Architecture
 - ANSI/HL7 CDA R2-2005 (R1-2000)
- First balloted V3 specification and most widely implemented

CDA: A Document Exchange Specification

- This is a CDA
- and this
- and this
- and this
- and this
- and this
- and this



CDA Implem

CMS/WEDI/Empire Claims/Attac
Mayo Clinic - Rochester Notes I

SCIPHOX - Communication between
Physician Offices and Hospitals
AkteOnline or health record on-line

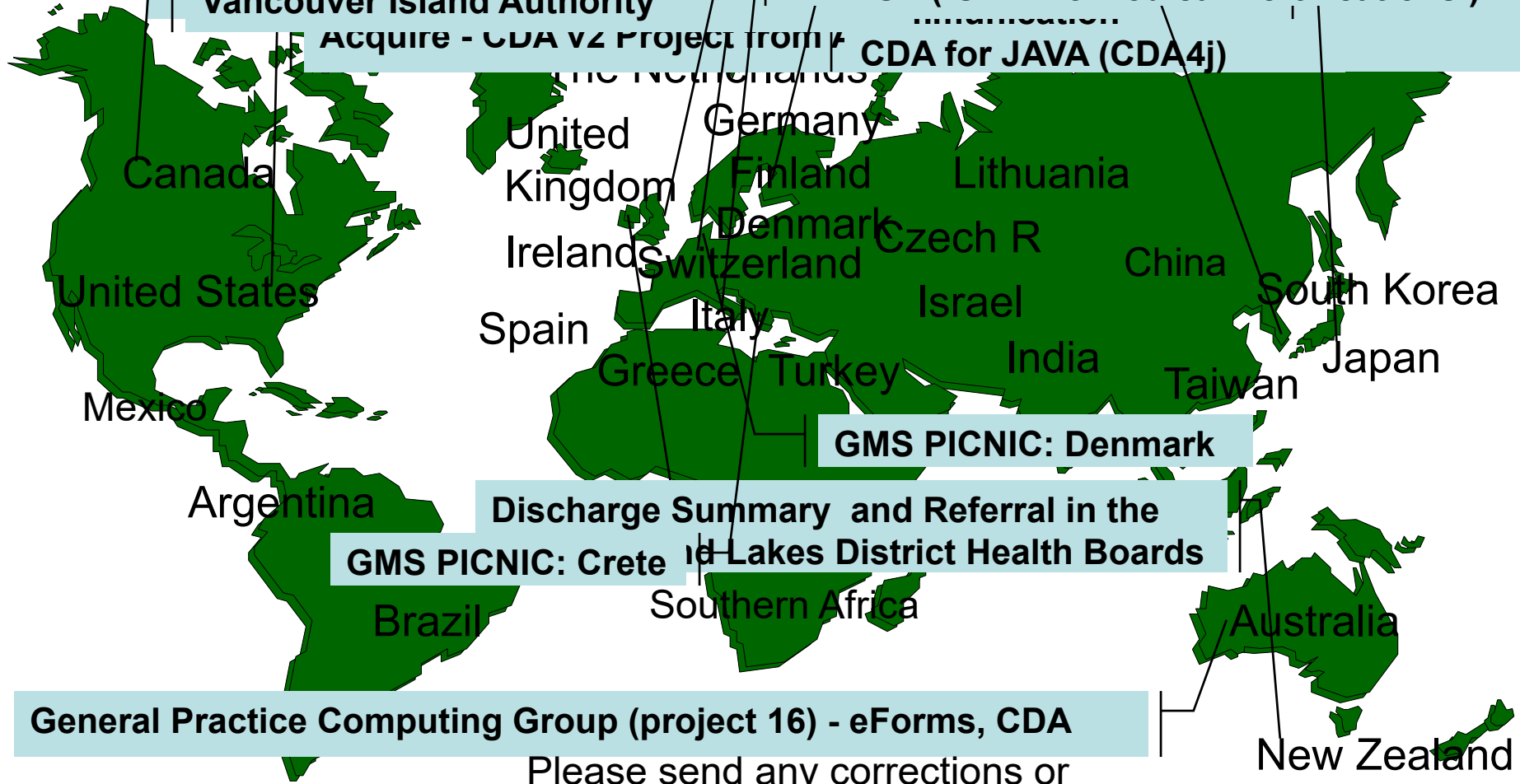
FMS Electronic Medical Summar
Clinical Information Sharing based o
Healthcare CDA Boundary Interoper

Cardiology Reports and
Structured Data Communication
CEMOL (On-Line Medical Certifications)

Vancouver Island Authority

Acquire - CDA v2 Project from

CDA for JAVA (CDA4j)



Vancouver Island Authority

Cardiology Reports and
Structured Data Communication
CEMOL (On-Line Medical Certifications)

CDA for JAVA (CDA4j)

GMS PICNIC: Denmark

Discharge Summary and Referral in the
GMS PICNIC: Crete Lakes District Health Boards

General Practice Computing Group (project 16) - eForms, CDA

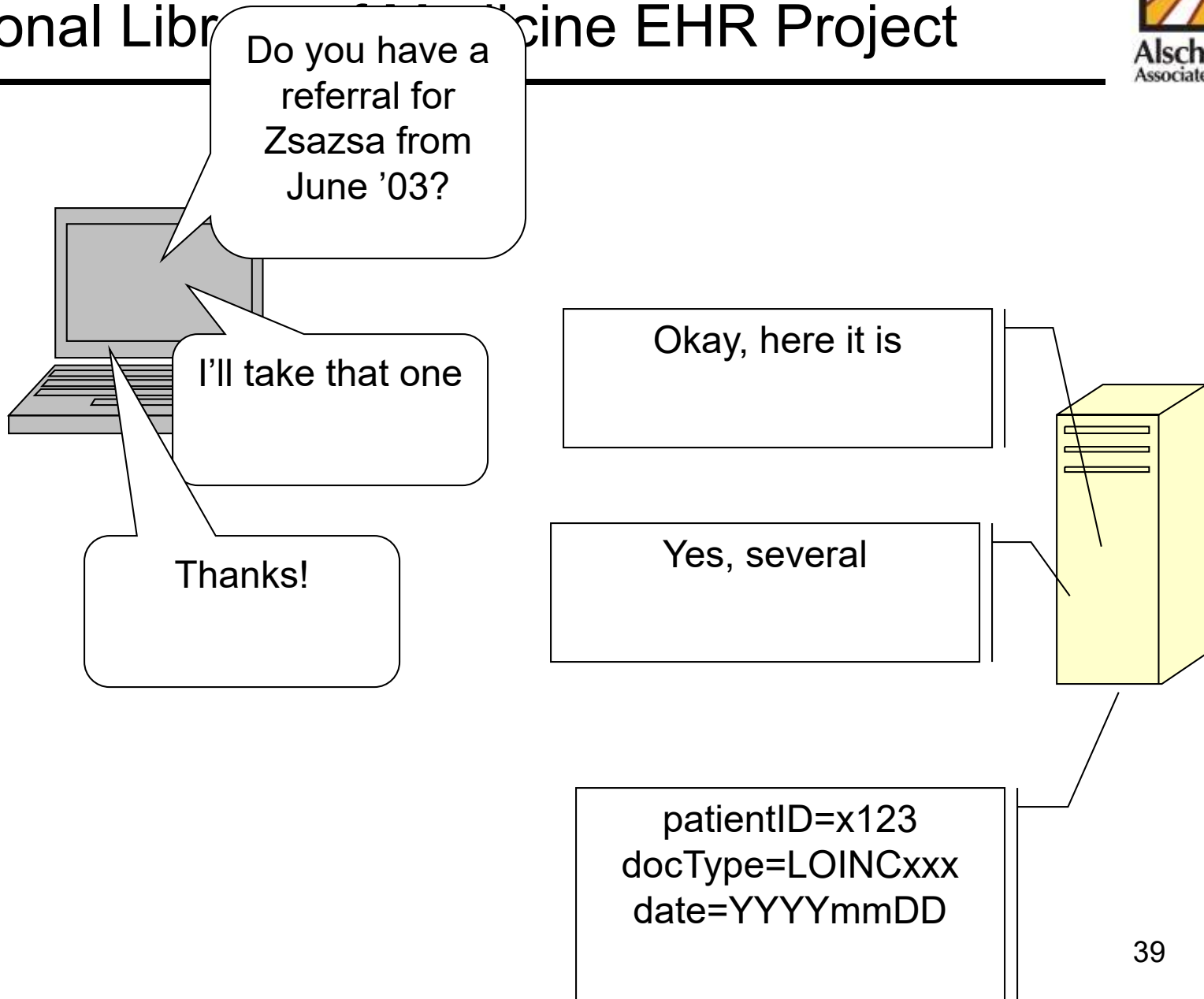
Please send any corrections or
additions to cbeebe@mayo.edu

New Zealand

Investing in Information

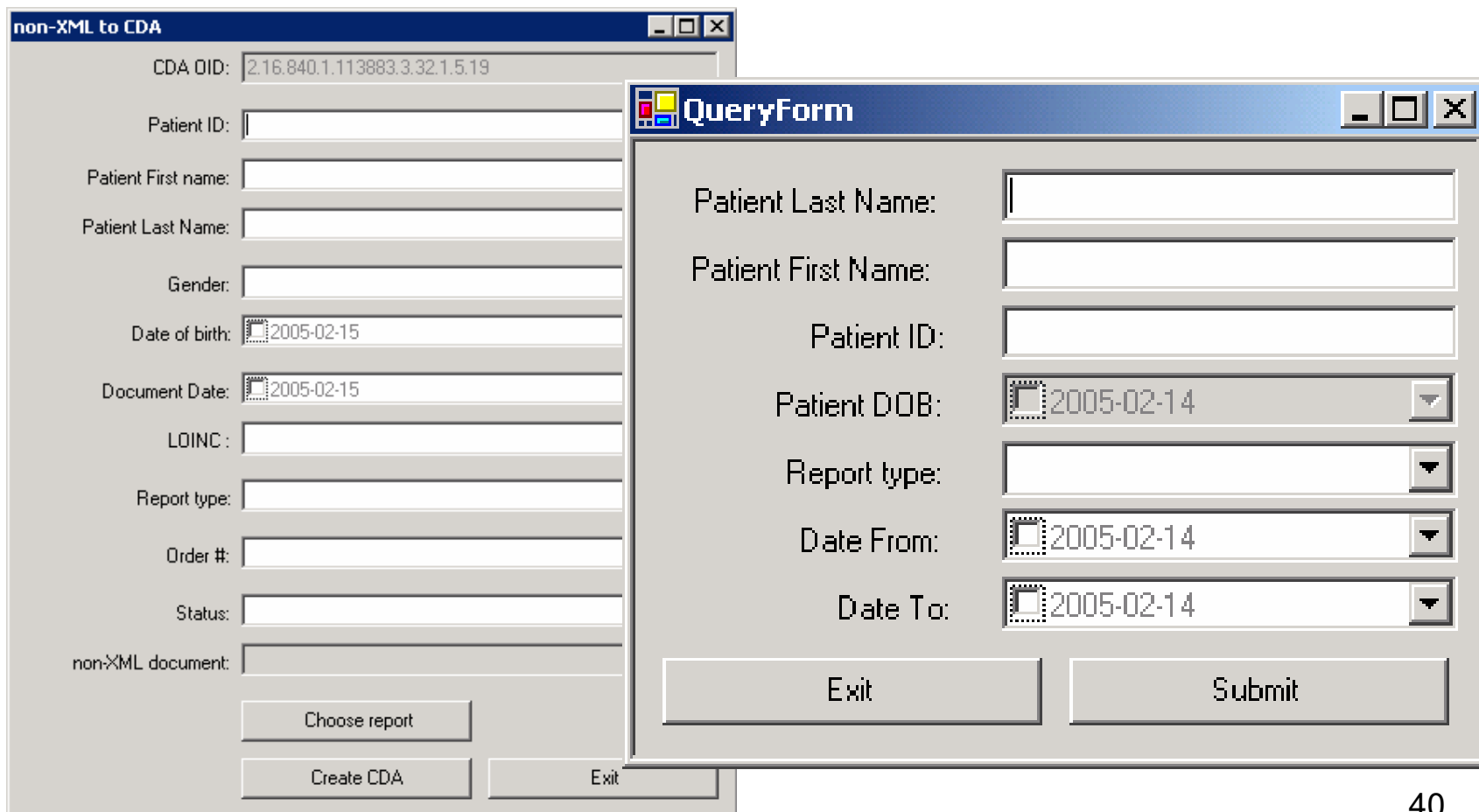
- Simple documents
 - retrieval, display
 - metadata registry
- Two examples of higher-level investment:
 - HIMSS 2004, Dr. John Madden, Duke University Medical Center, created a CDA pathology note that doubles as a tumor board report
 - Also at Duke, the Starbrite “Single Source” Proof of Concept for clinical trials

Minimal reuse: document discovery, National Library of Medicine EHR Project



Minimal reuse: document discovery, National Library of Medicine EHR Project

- Create & request a document



The image shows a software interface with two windows. The background window is titled "non-XML to CDA" and contains the following fields and buttons:

- CDA OID: 2.16.840.1.113883.3.32.1.5.19
- Patient ID:
- Patient First name:
- Patient Last Name:
- Gender:
- Date of birth:
- Document Date:
- LOINC:
- Report type:
- Order #:
- Status:
- non-XML document:
- Buttons: Choose report, Create CDA, Exit

The foreground window is titled "QueryForm" and contains the following fields and buttons:

- Patient Last Name:
- Patient First Name:
- Patient ID:
- Patient DOB:
- Report type:
- Date From:
- Date To:
- Buttons: Exit, Submit

A single
data REPRESENTATION
standard

facilitates multiple
document PRESENTATION
standards !

Clinical history

Hemoptysis
Smoking
RUL mass

Gross description

Specimen 1

A 210 gram, 7 x 5 x 4 cm right upper lobectomy. There is a firm, palpable mass in the apex. The overlying pleura is intact. Sectioning discloses a solitary 3.5 x 2.5 x 2 cm stellate, scirrhous mass in the apical periphery, 2 cm remote from the hilum. There is no apparent invasion of the pleura. The hilar lymph nodes are of normal size and consistency. 1-1 = bronchovascular margin; 1-2 = frozen section control; 1-2 to 1-6 = representative tumor; 1-7 = hilar lymph nodes.

CPT Codes

1. 88309/FR

Intraoperative consultation

Specimen 1

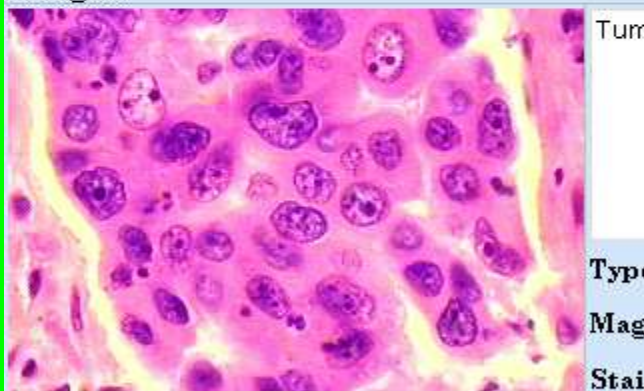
Non-small cell carcinoma

Microscopic description

Specimen 1

Microscopic description is performed.

Images



Tum

Type

Mag

Stai

***Pathologist view:
CAP/ACoS standards
compliant, template-
driven data entry***

- Click here to insert immunohistochemical findings...
- Click here to insert molecular diagnostic findings...
- Click here to insert electron microscopic findings...

Diagnosis

- | | |
|--|--|
| <input checked="" type="checkbox"/> Right upper lobe | <input type="checkbox"/> Left upper lobe |
| <input type="checkbox"/> Right middle lobe | <input type="checkbox"/> Lingula |
| <input type="checkbox"/> Right lower lobe | <input type="checkbox"/> Left lower lobe |

CARCINOMA OF LUNG,

(Lobectomy)

Clinical history

Hemoptysis
Smoking
RUL ma

Gross desc

Specimen 1
A 210 gram,
overlying ple
the apical pe
hilar lymph n
section cont

CPT Codes

1. 88309/

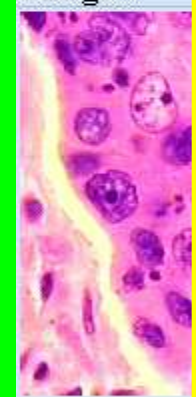
Intraopera

Specimen 1
Non-small ce

Microscop

Specimen 1
Microscopic c

Images



Click here to
Click here to
Click here to

Diagnosis

CARCINOMA

```

<entry>
  <entryChoice>
    <Observation>
      <code code="37149302" codeSystem="2.16.840.1.113883.6.96">
        <originalText>Venous (large vessel) invasion</originalText>
      </code>
      <value xsi:type="CD" code="4022308" codeSystem="2.16.840.1.113883.6.96">
        <originalText>Negative</originalText>
      </value>
    </Observation>
  </entryChoice>
</entry>
<entry>
  <entryChoice>
    <Observation>
      <code code="39571509" codeSystem="2.16.840.1.113883.6.96">
        <originalText>Metastatic (small vessel) invasion</originalText>
      </code>
      <value xsi:type="CD" code="4022308" codeSystem="2.16.840.1.113883.6.96">
        <originalText>Negative</originalText>
      </value>
    </Observation>
  </entryChoice>
</entry>
<entry>
  <entryChoice>
    <Observation>
      <code code="37149302" codeSystem="2.16.840.1.113883.6.96">
        <originalText>Venous (large vessel) invasion</originalText>
      </code>
      <entryRelationship>
        <entryChoice>
          <Observation>
            <code code="363661006" codeSystem="2.16.840.1.113883.6.96">
              <originalText>Regional lymph node status</originalText>
            </code>
          </Observation>
        </entryChoice>
      </entryRelationship>
    </Observation>
  </entryChoice>
</entry>

```

Repository view:
HL7-CDA standard XML with
XQuery-ready, context-linked
SNOMED encodings



Clinical history

Hemoptysis
Smoking
RUL ma

Gross desc

Specimen 1
A 210 gram,
overlying ple
the apical pe
hilar lymph n
section cont

CPT Codes

1. 88309/

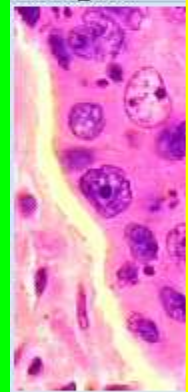
Intraopera

Specimen 1
Non-small ce

Microscop

Specimen 1
Microscopic c

Images



Click here to
Click here to
Click here to

Diagnosis

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South Hospital

Patient: Smith, John

MRN: 13279

DOB: 1/1/1950

Sex: M

Accession # 123.456.789



Date: 1/31/2004

Surgical Pathology Report

Clinical History

- Hemoptysis
- Smoking
- RUL mass

Gross Examination

Specimen 1	A 210 gram, overlying pleura. The overlying pleura is unremarkable. The tumor is a well-circumscribed, firm, tan, firm mass, measuring 4.5 x 3.5 x 2.5 cm. The tumor shows a lepidic growth pattern with invasion of the bronchovascular margin, 1-2 - frozen section control, 1-2 to 1-3 - representative tumor, 1-4 - hilar lymph nodes.
------------	--

Microscopic Examination

Specimen 1	Microscopic description is performed.
------------	---------------------------------------

Diagnosis

Clinician view:
Traditional format,
print/electronic delivery



Clinical history

Hemoptysis
Smoking
RUL mass

Gross desc

Specimen 1
A 210 gram,
overlying ple
the apical pe
hilar lymph n
section cont

CPT Codes

1. 88309/

Intraopera

Specimen 1
Non-small ce

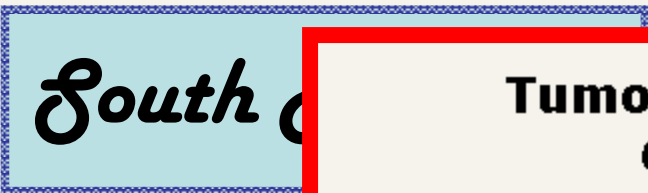
Microscop

Specimen 1
Microscopic c

Images



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Accession # 1

Date: 1/31/2004

Clinical History

- Hemoptysis
- Smoking
- RUL mass

Gross Examination

Patient: Smith, John

Tumor Registry Coding Form Carcinoma of Lung

PATIENT

Given Name: John
 Family Name: Smith
 DOB: 1/1/1950
 Surgery: 1/31/2004

Predicted stage classification

pT2

pN0

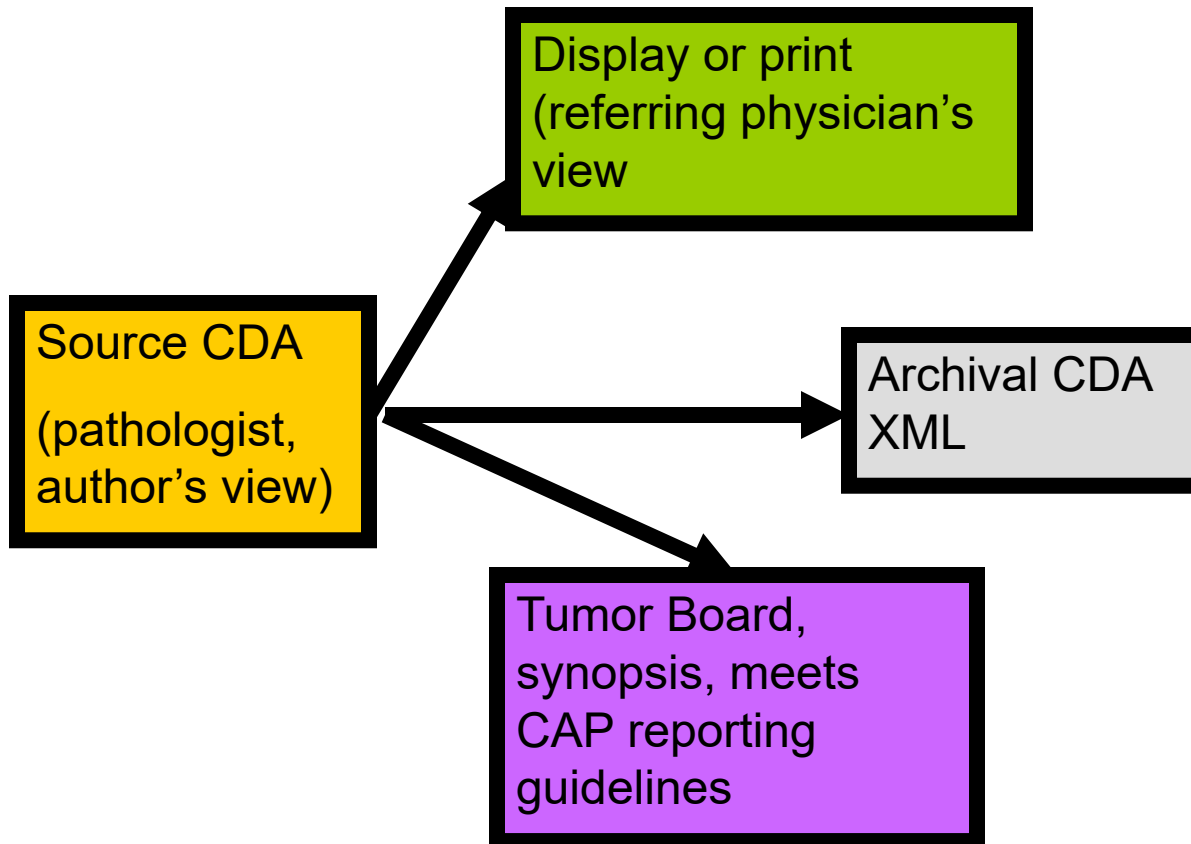
pM see elsewhere

Site	RightUpperLobe
tumor type	Adenocarcinoma
Size	3.5
Grade	Grade 3
Distal pleura	Negative
Visceral pleura	Negative
Diaphragm	Negative
Subcarinal nodes ≥ 2 cm	Negative
Subcarinal nodes < 2 cm	Indeterminate
Other nodules	Negative

Tumor registrar view:

**Irrelevant items filtered,
stage computed
automatically**

One CDA, many applications: pathology



Investing in Information

- “Single Source”
 - Create once
 - Use many
 - Reuse clinical data in clinical trials
- Duke Clinical Research Institute
 - Proof of Concept
 - Principals:
 - Landen Bain, Rebecca Kush, Liora Alschuler
 - Microsoft, primary technology partner

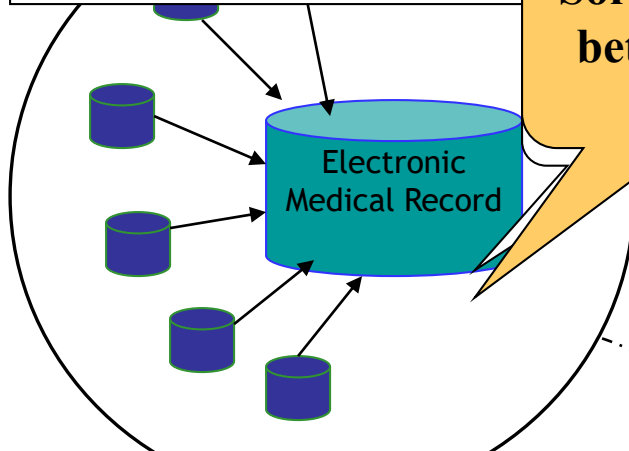
Different World Views



Patient Care World

- Multiple data sources and data types
- HL7 V2.x a pervasive standard
- Electronic medical records assembled from multiple sources

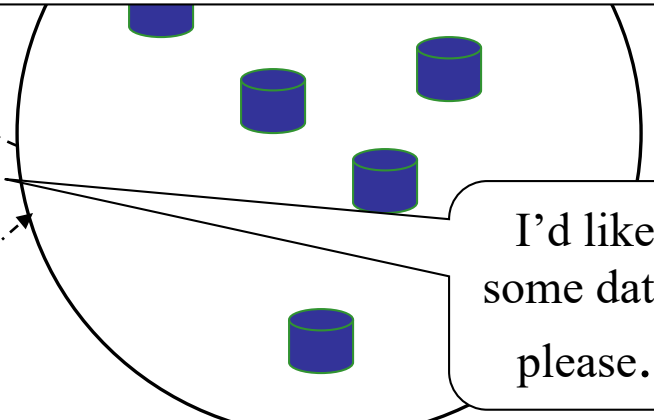
Sorry, I've got better things to do



Clinical Research World

- Carefully controlled data
- Each trial's data independent
- CDISC the emerging standard
- Data flows from sites to CROs to sponsors to FDA

I'd like some data, please.



Patient Care World

- Clinicians want to see everything they can get
- Data is organized around the patient

Clinical Research World

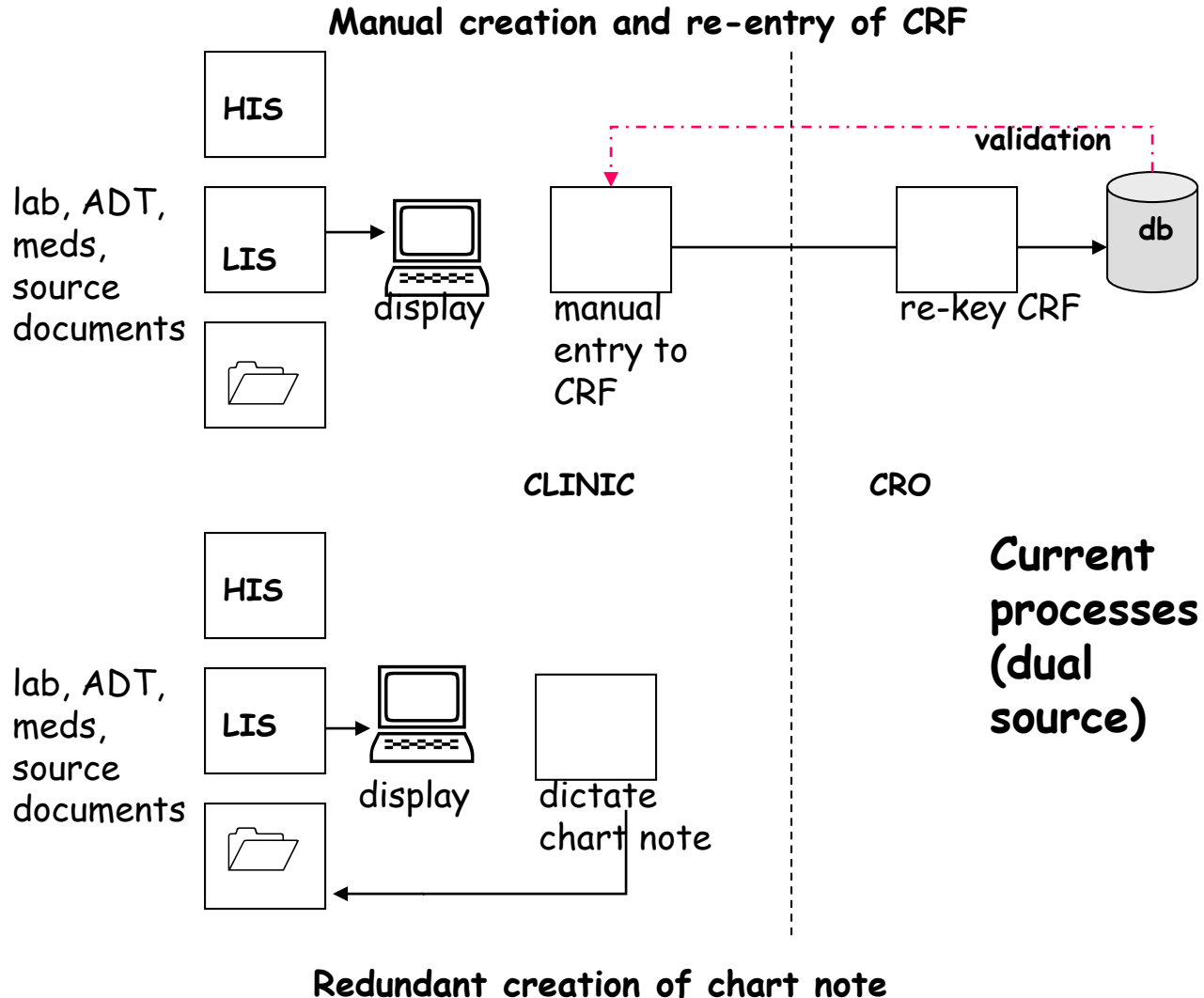
- Bio-statisticians tightly control what is gathered
- Data is organized around a trial

And the Result is...

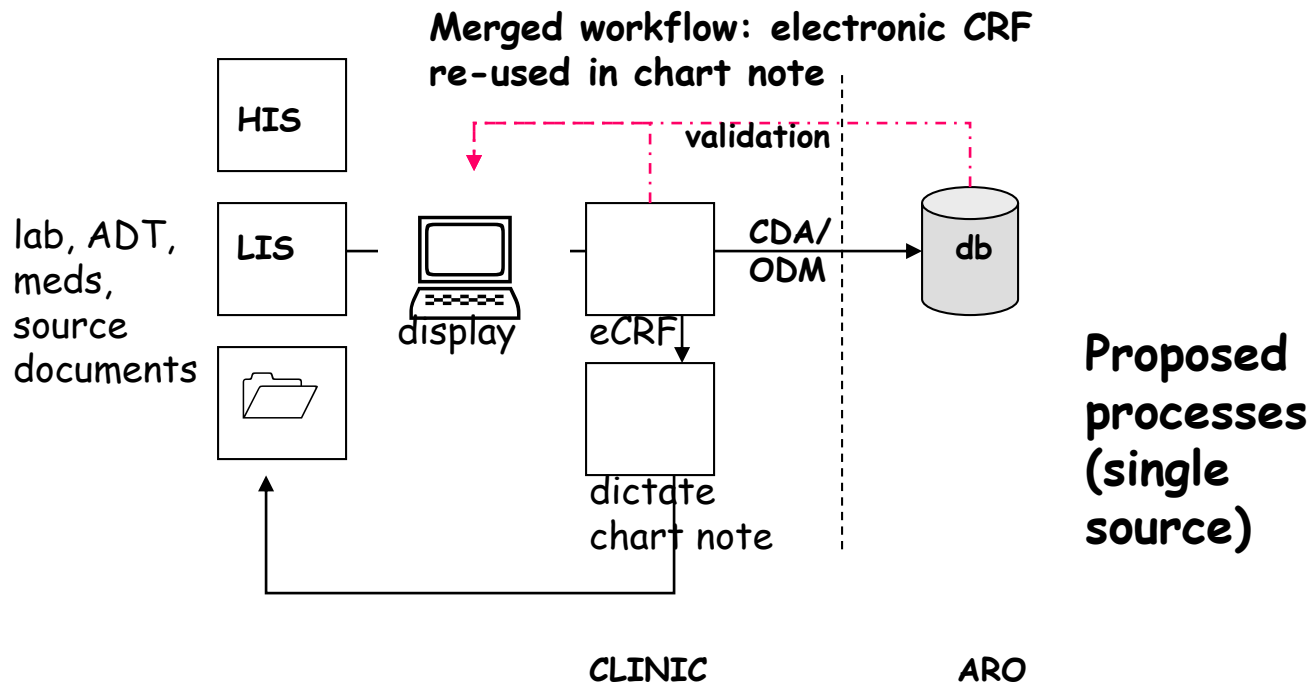


EDC without data standards, courtesy Charles Jaffe, MD, Astra-Zeneca

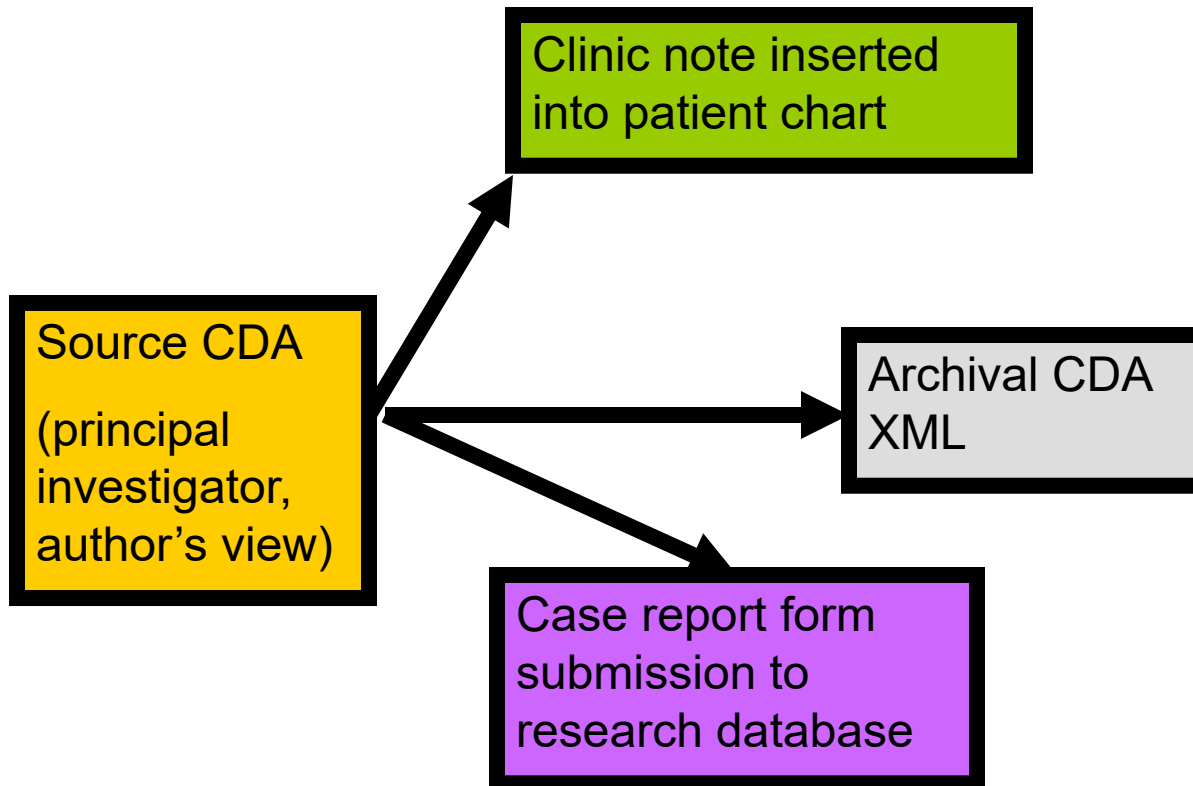
CDA in Starbrite Trial



CDA in Starbrite Trial



One CDA, many applications: clinical trials



Some Conclusions

- What creates a healthy information environment?
 - Data
 - Business
 - Technology

Capture once, use many

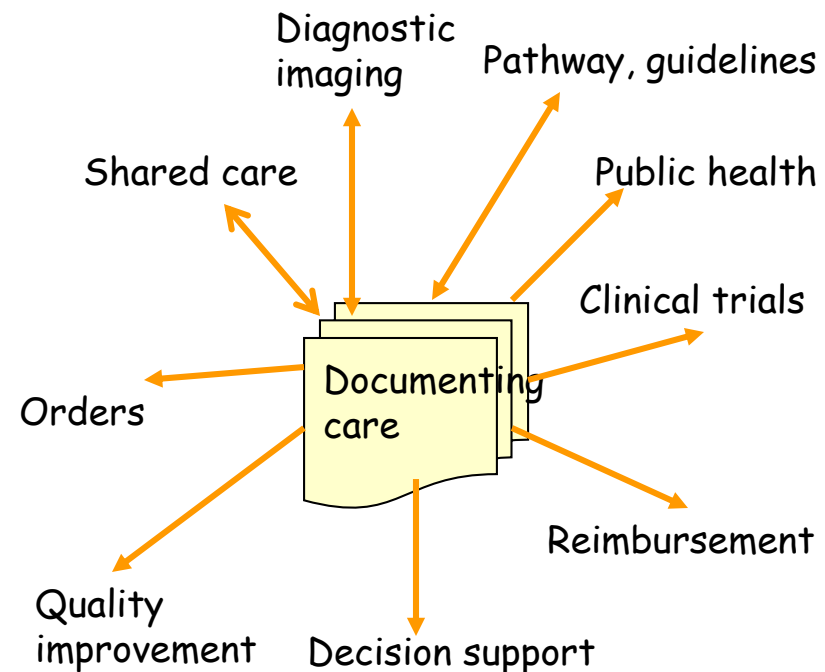
- What can data standards accomplish in healthcare?
- dream scenario: patient visit

use:

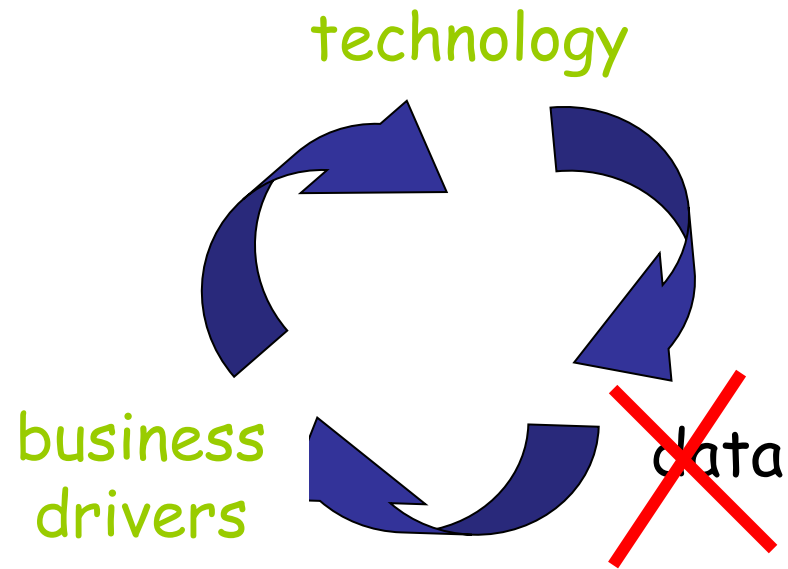
- clinician to clinician,
- patient safety,
- decision support,

• reuse:

- drug safety;
- public health;
- quality monitoring;
- clinical trials;
- practice management;
- reimbursement



Information Ecology



- Problems with data:
 - Paper
 - If electronic, then narrative
 - If data, not coded
 - If coded, proprietary
 - If standard, still too loose

It's the data

- Major cost of a new implementation
 - Not the hardware
 - Not the software
 - Not even the consultant...
 - It's the data

It's the data

Network a function of the number of nodes

- Number of nodes drives adoption
 - Internet, Web, fax...

It's the data

- Mayo Clinic: data is their key capital asset
 - Not the buildings
 - Not the equipment
 - Not the staff
 - It's the data

It's the data

- Steve Ruberg, Eli Lilly/CDISC, *Applied Clinical Trials*, February, 2002:
“The essential kernel of the whole clinical development process is the data... Thus, without a data-centric approach to developing any e-clinical solution, we are unlikely to be fully successful. **The data is the foundation on which we build our entire effort.**”

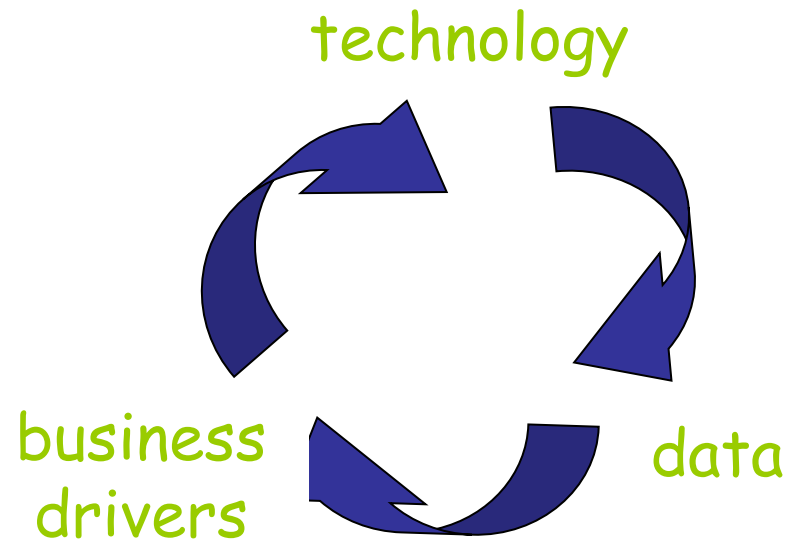
“Critical mass”

- Few of the regional information sharing networks have achieved critical mass
 - Network a function of # of nodes

Who's minding the store?

- Business drivers
 - No precedent
 - Who owns this data? Perfunctory discussion
 - Patients rights: to a non-reusable printout?
 - Value: we know it's there, but
 - who does it belong to? Producers or resellers?
- Answers may emerge over time
 - Need to start the discussion
 - Factor in designing architecture

Information Ecology



Networks

- How do you move data?
- Big database: precluded for security, privacy, business reasons
- Weaned on distributed, RLS
 - Eric Andersen
 - Santa Barbara
 - Finland
 - IHE XDS
- Now, need to look at alternate models

conclusions

- Focus on the data
 - Provider participation
 - Bring benefit to full spectrum of practices
- Don't get (too far) ahead of revenue stream
 - It's the US: business matters
- The technology is the easy part

Thank you!
Questions?

